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| **Global Shelter Cluster Strategic Advisory Group****Management Response to Recommendations from the Environmental Review 2015** |
| **Recommendation 1**: The Cluster Strategic Advisory Group should establish a Cluster-wide expectation that support for environmental issues will be included in any Cluster field deployment. This support can be through an Environmental Advisor or off-site support.  |
| **Management Response** | **Decision Rationale** | **Action/s to be taken** | **Timeframe** | **Responsibility** |
| * **Accepted**
* **Partially accepted**
* **Rejected**
 | Any cluster response should be informed as to whether there are environmental issues that could or should be addressed as part of the shelter response, through remote support or through field deployment. | * GSC Environment CoP to establish modality to ensure predictable rapid short term remote support from amongst the CoP, plus guidance on support to be provided to ensure consistency and familiarity with existing tools and previous responses.
* Existing roster of environmental advisors (both GSC and UNEP etc.), standby agreements, training (particularly related to the needs of shelter agencies) and deployment modalities to be reviewed and revised to establish predictable, appropriately experienced deployment capacity.
 | Dec 2015Dec 2015 | GSC Environment CoPGSC Environment CoP & agencies |
| **Recommendation 2**: A process for Cluster member accountability on shelter-linked environmental issues, particularly with respect to humanitarian policy and standards, should be proposed by the Cluster Strategic Advisory Group.  |
| **Management Response** | **Decision Rationale** | **Action/s to be taken** | **Timeframe** | **Responsibility** |
| * **Accepted**
* **Partially accepted**
* **Rejected**
 | The current humanitarian architecture does not formal accountability by cluster agencies to operational issues. However, informal accountability to commonly agreed cluster strategies, guidelines, and related operational parameters has been established in practice. | * GSC Environment CoP to identify existing standards, tools, best practices and policies to be consolidated to define an environmental duty of care” that cluster agencies could seek to adhere to on a self-certification basis.
 | Dec 2015 | GSC Environment CoP |
| **Recommendation 3**: Cluster lead organizations should include funding for environmental support in their operational budgets.  |
| **Management Response** | **Decision Rationale** | **Action/s to be taken** | **Timeframe** | **Responsibility** |
| * **Accepted**

* **Partially accepted**
* **Rejected**
 | As the cluster function is required to be separate from the operation role, funding for environmental support is a decision for operational managers. Strong and coherent cluster advocacy on environmental issues can assist cluster lead agencies in encouraging such inclusion by operational managers. Where funding permits, cluster lead agencies will include provision for environmental support and advocacy within the cluster coordination team. | * Internal advocacy by agencies on the inclusion of environmental support using the “duty of care” materials developed in response to recommendation 2.
 | Dec 2015 | Country cluster lead agencies |
| **Recommendation 4**: Existing UNEP/OCHA Joint Environment Unit (JEU) and Swedish Civil Defense (MSB) mechanisms for deploying of Cluster Environmental Advisors should be used when appropriate, and funding for off-site technical support and training Cluster Environment Advisors should be secured.  |
| **Management Response** | **Decision Rationale** | **Action/s to be taken** | **Timeframe** | **Responsibility** |
| * **Accepted**
* **Partially accepted**
* **Rejected**
 | The operational modalities of the UNEP/OCHA JEU, and MSB, need to be appraised to determine if and how they can be utilised by the cluster. This includes consideration of the contractual modalities, cost coverage, reporting lines and accountability, whether such advisors would be common to all clusters or dedicated to the shelter cluster, and the required skillset & familiarity with shelter. Funding for the training and deployment of environmental advisors is to be in accordance with the GSC positions on contributory resourcing by donors and cluster agencies. | * Operational modalities of the UNEP/OCHA JEU and MSB be appraised.
* Cluster agencies, UNEP/OCHA JEU & MSB to be consulted to determine opportunities for funding/resourcing both via donors and on a contributory basis remote support, training and deployment
 | Dec 2015Dec 2015 | Global cluster leadsEnvironmental CoP |
| **Recommendation 5**: Outreach on environmental issues to Cluster Leads, lead organizations and field staff should be increased. |
| **Management Response** | **Decision Rationale** | **Action/s to be taken** | **Timeframe** | **Responsibility** |
| * **Accepted**
* **Partially accepted**
* **Rejected**
 | Outreach on environmental issues should be integrated with general outreach/awareness raising. | * Scope, content and preferred modality of environmental outreach to be defined (incl. reference to the outputs from recommendation 2).
* Overall outreach/awareness raising to cluster agencies at HQ and field levels, including environmental issues to be reviewed.
 | Dec 2015Dec 2015 | Environmental CoPGSC SAG |