Co-led by the International Federation of Red Cross and Red Crescent Societies and the Office of the United Nations High Commissioner for Refugees, the GSC is a platform of shelter and settlement partners. Its mission is to support crisis-affected people to live in safe, dignified and appropriate shelter and settlements. The GSC and country Shelter Clusters work collectively with national response actors to support people affected by natural disasters and conflict with timely, effective and predictable shelter and settlement responses.

Since the Cluster Approach was rolled out in 2006 the GSC has worked with an ever-growing range of partners. There is growing recognition that shelter and settlement responses not only provide physical dwellings but also stable foundations to rebuild lives and support a range of multi-sectoral outcomes. Building on its commitment to partnership, the GSC – under the guidance of its Strategic Advisory Group and the Global Shelter Cluster lead agencies – has formulated its new strategy collaboratively with many other actors. This strategy has been informed by findings from a formal evaluation of the 2013-2017 strategy.
Global Shelter Cluster Strategy 2018 - 2022

AIM
STRENGTHENED SHELTER AND SETTLEMENTS RESPONSES THAT BUILD RESILIENT COMMUNITIES

1. COORDINATION
Coordination contributes to a localised, predictable, effective and timely response

1.1 PREDICTABLE, TIMELY, EFFECTIVE
Support and services for Shelter Clusters

1.2 LOCALISED AND AREA-BASED
Strengthening area-based coordination and promoting settlement approaches

1.3 TRANSITION TO RECOVERY
Facilitating transition to recovery coordination, enhancing engagement with governments and development actors

1.4 INTEGRATED RESPONSE
Effective inter-cluster coordination and joint response planning approaches

2. ADVOCACY
Increased recognition of shelter and settlement in humanitarian response and recovery

2.1 IMPORTANCE OF SHELTER AND SETTLEMENT
Strengthened understanding of shelter and settlement’s critical multi-sector impact

2.2 ENGAGEMENT
Increased donor and agency engagement and support for shelter and settlements sector

2.3 RESPONSE FUNDING
Critical funding and response gaps are monitored, communicated and supported

2.4 INFLUENCING
Engaging others: appropriate urban assistance, cash and markets-based programming, area-based approaches

3. EVIDENCE-BASED RESPONSE
Shelter response informed by evidence, best practice and learning

3.1 AVAILABLE AND USED
Evidence available and used to inform planning, coordination and decision-making

3.2 EVIDENCE GAPS FILLED
Key shelter and settlement evidence gaps filled

3.3 CAPITALISATION
Knowledge management systems in place to capitalise on lessons learned as well as best practice in order to bring about change in sector policy and practice

4. CAPACITY
Shelter sector capacity to address ongoing and emerging challenges

4.1 SKILLS
Increased and localised shelter response capacity

4.2 PREPAREDNESS
Country workshops and HLP

4.3 UTILISING CASH AND MARKETS
Shelter responders apply cash and markets modalities appropriately

4.4 FUTURE OF SHELTER AND SETTLEMENT
Analysis of sector future response needs and capacity

MAINSTREAMED PROTECTION, GENDER, DISABILITY AND ENVIRONMENT
**Global Shelter Cluster 2018 Achievements Report / Mid-Year Update**

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### CLUSTER FUNDING ANALYSIS***

<table>
<thead>
<tr>
<th>Cluster</th>
<th>Funding Received</th>
<th>Funding Required</th>
</tr>
</thead>
<tbody>
<tr>
<td>Syrian Arab Rep.</td>
<td>53M / 620M</td>
<td>(not to scale)</td>
</tr>
<tr>
<td>Yemen</td>
<td>55M / 195M</td>
<td></td>
</tr>
<tr>
<td>Iraq</td>
<td>26M / 63M</td>
<td></td>
</tr>
<tr>
<td>Ethiopia</td>
<td>12M / 95M</td>
<td></td>
</tr>
<tr>
<td>Somalia</td>
<td>11M / 70M</td>
<td></td>
</tr>
<tr>
<td>Dem. Rep. of the Congo</td>
<td>10M / 149M</td>
<td></td>
</tr>
<tr>
<td>Afghanistan</td>
<td>9M / 47M</td>
<td></td>
</tr>
<tr>
<td>South Sudan</td>
<td>9M / 34M</td>
<td></td>
</tr>
<tr>
<td>Nigeria</td>
<td>8M / 67M</td>
<td></td>
</tr>
<tr>
<td>State of Palestine</td>
<td>7M / 90M</td>
<td></td>
</tr>
<tr>
<td>Sudan</td>
<td>5M / 32M</td>
<td></td>
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<tr>
<td>Pakistan</td>
<td>2M / 23M</td>
<td></td>
</tr>
<tr>
<td>Chad</td>
<td>0.5M / 9M</td>
<td></td>
</tr>
<tr>
<td>Mali</td>
<td>1M / 7M</td>
<td></td>
</tr>
<tr>
<td>Ukraine</td>
<td>0.5M / 5M</td>
<td></td>
</tr>
</tbody>
</table>

**FUNDING RECEIVED / FUNDING REQUIRED**

- **AFGHANISTAN**: 51
- **Yemen**: 47
- **Iraq**: 36
- **Sudan**: 25
- **Somalia**: 24
- **South Sudan**: 24
- **Ukraine**: 23
- **Pakistan**: 20
- **State of Palestine**: 20
- **Dem. Rep. of the Congo**: 18
- **Chad**: 17
- **Nigeria**: 16
- **Ethiopia**: 14
- **Mali**: 10
- **Vanuatu**: 1

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* The number of cluster partners is based on the number reported by the cluster in its factsheet. This number does not include clusters in preparedness mode.

** The data presented here has been made available to the Global Shelter Cluster through factsheets. Achievements are from all cluster partners (not just the lead agency). Any form of shelter and/or NFI assistance is counted (except for distribution of single items).

*** Based on factsheets submitted by clusters and OCHA’s Financial Tracking Service, all amounts are in USD. Funding is received by cluster partners.

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*8 NATURAL DISASTERS | 15 CONFLICTS | 3 BOTH CONFLICT & NATURAL DISASTER*
1.7M PEOPLE SUPPORTED WITH SHELTER INTERVENTIONS

4.7M PEOPLE SUPPORTED WITH NFI INTERVENTIONS

NUMBER OF PEOPLE SUPPORTED / TARGET

SYRIAN ARAB REP. 0.7M / 1.5M (not to scale)
NIGERIA 176K / 402K
SOMALIA 154K / 218K
SOUTH SUDAN DEM. REP. OF THE CONGO 194K / 1.3M
IRAQ 137K / 1.9M
YEMEN 110K / 1.4M
TONGA 47K
UKRAINE 47K / 200K
CHAD 38K / 115K
DEM. REP. OF THE CONGO 31K / 1.1M
AFGHANISTAN 24K / 300K
PAKISTAN 12K / 64K
MALI 3K / 9K
STATE OF PALESTINE 2K / 60K
SUDAN 750

47K AVERAGE

NUMBER OF PEOPLE SUPPORTED / TARGET

SYRIAN ARAB REP. 1.4M / 2.7M (not to scale)
DEMO. REP. OF THE CONGO 795K / 1.3M
IRAQ 194K / 1.3M
SOUTH SUDAN YEMEN 404K / 1.3M
AFGHANISTAN 189K / 1.3M
ETHIOPIA 174K / 1.5M
NIGERIA 153K / 1.3M
TONGA 47K
MALI 38K / 110K
UKRAINE 20K / 200K
SUDAN 19K
CHAD 11K / 246K
PAKISTAN 8.2K / 8.2K
STATE OF PALESTINE 4K / 45K

163K AVERAGE

BREAKDOWN OF CLUSTERS

BY REGION

8 (31%) ASIA-PACIFIC
12 (46%) AFRICA
4 (15%) MENA
1 (4%) AMERICAS
1 (4%) EUROPE

BY TYPE OF CRISIS

3 (12%) COMPLEX
15 (58%) CONFLICT
8 (31%) NATURAL DISASTER

BY LEAD AGENCY

8 (31%) IFRC
11 (42%) UNHCR
3 (12%) IOM
4 (16%) HHION/HIM UNICEF NRC

SYSTEM-WIDE LEVEL
3 EMERGENCIES

NEW RESPONSES

YEMEN > MARCH 2018
DEM. REP. OF THE CONGO > MAY 2018
SYRIAN ARAB REPUBLIC > DECEMBER 2018
TONGA CYCLONE GITA
VANUATU AMBAE VOLCANO
GLOBAL SUPPORT TEAM ACTIVITIES

Data includes information received to date from members of the GSC Support Team, except for the Global Cluster Coordinators.

1098 TOTAL # OF DAYS

BY TYPE
- 257 (23%) REMOTE COUNTRY SUPPORT
- 693 (63%) GLOBAL REGIONAL SUPPORT
- 148 (13%) FIELD MISSION
- 88 (8%) IOM
- 55 (5%) REACH / IMPACT
- 397 (36%) IFRC
- 558 (51%) UNHCR

*Includes contributions from CanRC to IFRC, from NORCAP to UN-HABITAT, and from SDC to UNHCR

BY ORGANISATION*

- Dem. Rep. of the Congo 161 (11%)
- Tonga 40 (10%)
- Chad 34 (6%)
- Ethiopia 22 (6%)
- Ukraine 12 (3%)
- Iraq 11 (3%)
- Nepal 10 (3%)
- Syrian Arab Republic 9 (3%)
- Turkey 9 (3%)
- Afghanistan 9 (2%)
- Philippines 8 (2%)
- Vanuatu 8 (2%)
- Central African Rep. 7 (2%)
- Nigeria 7 (2%)
- South Sudan 6 (2%)
- Mali 5 (1%)

*Only countries with more than 5 days of support are shown

GLOBAL SUPPORT TEAM ACTIVITIES

KEY EVENTS
- TONGA cyclone Gita
- Coordination support for response to Cyclone Gita in Tonga
- Technical support for contingency planning workshop in Nepal
- Deployment of Roving IMO to Chad
- Deployment of Roving Shelter-HLP Advisor to Dem. Rep. of the Congo, Nigeria and South Sudan
- Deployment of Roving IMO to Dem. Rep. of the Congo
WORKING GROUPS

Working Groups are task-oriented and time-bound structures with clear executable deliverables that are established by the SAG to address particular identified needs. There are active Working Groups on the following topics:

- **NEW** Inclusion of Persons with Disabilities in Shelter Programming WG
  This is a new WG that was approved by the GSC in May 2018. Since this time we have had 2 group conference calls, one in July and one in August. We have another planned for the week before the GSC meeting. At present there are 30 people on the member list. Inclusion of Persons with Disabilities in Shelter Programming WG will explore and test how the tools available are being used, collect good and bad examples, and eventually produce shelter programming tools on the inclusion of Persons with Disabilities.

- **NEW** Shelter Vulnerability Classification WG
  This is a new WG that was approved by the GSC in early 2018. The WG has had 9 meetings so far and is aiming to develop a vulnerability classification methodology for the shelter sector based on existing good practice from country-level clusters and available research at global level. The output of this Working Group contributes directly to Strategic Area 3 (Evidence-Based Response) of GSC’s Strategy 2018-2022 and is an enabler for Strategic Area 2 (Advocacy). With participation from UNHCR, IFRC, REACH, Shelter Box and experts from across the shelter sector, the WG has developed a first version of an analytical framework that aims to map out the theory of change starting with preparedness, vulnerability and resilience, through to magnitude and severity of direct crisis impact on shelter, followed by the resulting indirect impacts on health, mortality and protection. This framework is based on good practice from the Integrated Phase Classification system (or IPC) that is used in the food security and nutrition sectors, but adapted to the shelter context by using key resources from - amongst others - INFORM, Integrated Research on Disaster Risk (IRDR), International Recovery Platform (IRP), OHCHR, UN-HABITAT, UNDP and UNHCR.

- Construction Standards
- GBV in Shelter Programming
- NFI practices
- Promoting Safer Building
- Settlements Approaches in Urban Areas
- Shelter and Cash
- Shelter Projects 2015 – 2016
- The State of Humanitarian Shelter and Settlements
- Strategy 2018-2022

For more information, visit the WG pages on the GSC website: www.sheltercluster.org/working-group/active-working-groups
Global Shelter Cluster
ShelterCluster.org
Coordinating Humanitarian Shelter

CLUSTER LEAD AGENCIES

International Federation of Red Cross and Red Crescent Societies

UNHCR
The UN Refugee Agency

2017-2018 SAG MEMBERS

ACTED
Australian Red Cross
Care
CRS
DRC Refugee Council
Habitat for Humanity
InterAction
IOM
NRC
Save the Children

DONOR CONSULTATION GROUP MEMBERS

Humanitarian Aid and Civil Protection

DFID
USAID

OTHER PARTNERS

architectes de l’urgence
Austrian Red Cross
Build Change
Canadian Red Cross
Christian Aid
Craterre
croix-rouge luxembourgeoise
German Red Cross
Global Communities
Graduate Institute Geneva
Impact
Medair
OCHA
Oxfam
Oxford Brookes University
Proact Network
Relief International
RICS
Shelter Centre
Shelter Box
Swedish Red Cross
Techo
UNICEF
UNRWA
UN-Habitat
World Vision